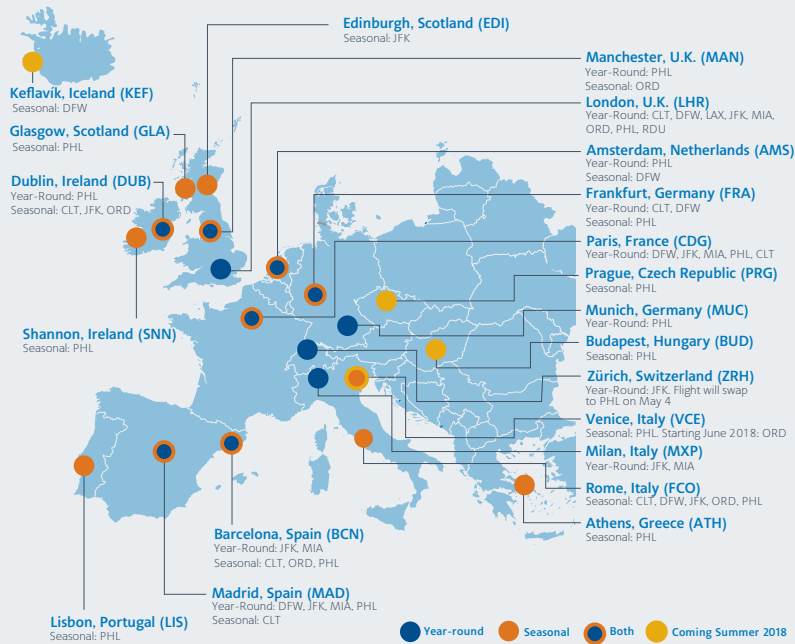


Snapshot of American in Europe

01 Network

American Airlines flies up to 66 daily flights* from 21 European cities* from its U.S. hubs in Charlotte (CLT), Chicago (ORD), Dallas Fort Worth (DFW), Los Angeles (LAX), Miami (MIA), New York (JFK) and Philadelphia (PHL).



03 London Heathrow

American is the **third largest** airline at London Heathrow, which is the epicenter of the airline's European operation, with up to **20 daily flights**.



04 Atlantic Joint Business

American's Atlantic Joint Business agreement allows seamless travel on about **1,800 direct flights** per week between more than **160 cities in Europe** and over **240 destinations in the U.S.**



05 Premium Services

American has dedicated Premium Services teams at FRA, LHR, MAD and CDG to assist elite customers with their travels.

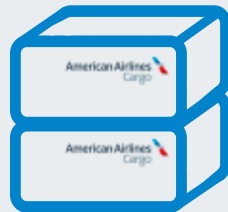
Lounges:

CDG: Admirals Club

LHR: Admirals Club, First Class Lounge and the one-of-a-kind Arrivals Lounge with 29 spa-like showers and al-la-carte dining options.

02 Cargo

LHR is American's biggest international cargo center and second largest overall, transporting up to **30 million lbs.** of freight in a single month



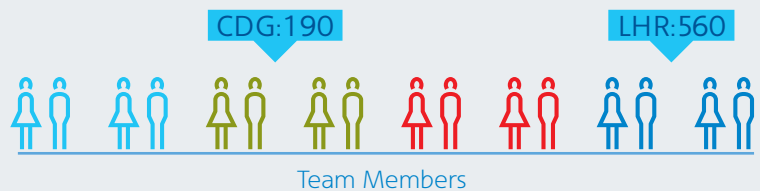
Top Cargo markets:

The U.K., France, Germany, Spain and the Netherlands

06 People

American employs approximately 1,400 team members in 10 European countries representing 13 departments.

Biggest European stations:



07 Timeline

